

2022 Strategic Guidance

Jan 2022

Disclaimer



The information contained in this presentation is intended solely for your personal reference. In addition, such information contains projections and forward-looking statements that reflect the Company's current views with respect to future events and financial performance. These views are based on assumptions subject to various risks. No assurance can be given that future events will occur, that projections will be achieved, or that the Company's assumptions are correct. Actual results may differ materially from those projected. Past track record cannot be used as guidance for future performances.



Content

Industry Outlook

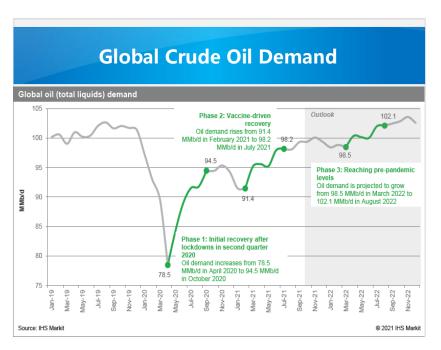
Company Outlook

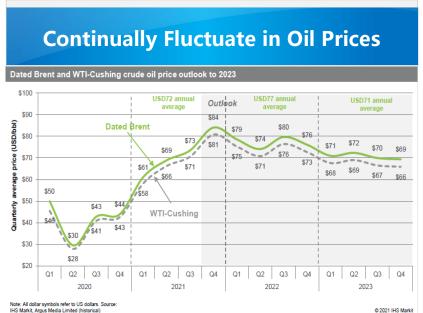
Industry Recovery



According to the IHS report, global crude oil demand is expected to continuously grow in 2022.

The annual average price of Brent is expected to be USD77/barrel and WTI to be USD74/barrel in 2022.





Source: IHS Markit, data as of December 2021

Source: IHS Markit, data as of December 2021

Industry Recovery

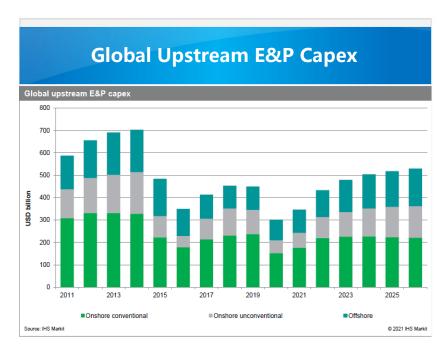


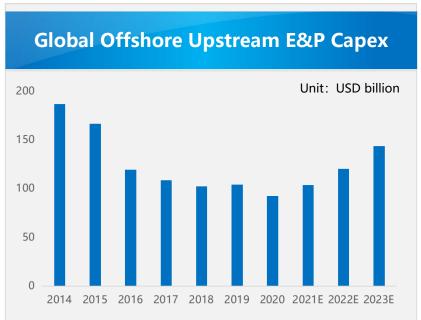
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Total global upstream E&P CAPEX is expected to increase by 24% in 2022 compared to 2021.

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Total global upstream offshore E&P CAPEX is expected to increase by 15% in 2022 compared to 2021.





Source: IHS Markit, data as of December 2021

Source: IHS Markit, data as of December 2021

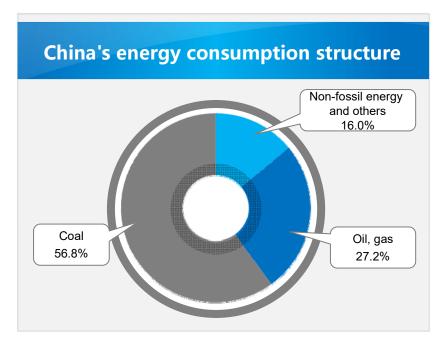
Domestic Environment

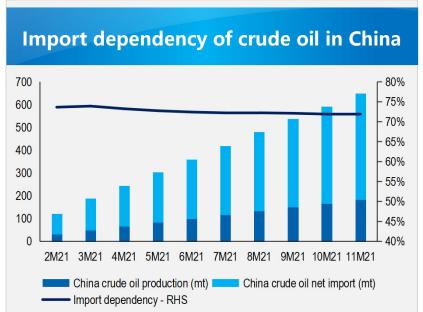


Oil and gas continue to make up a large proportion of China's energy consumption structure.

Source: Bloomberg

China will increase E&P activities to ensure energy safety.





Source: Bloomberg

CAPEX in 2022

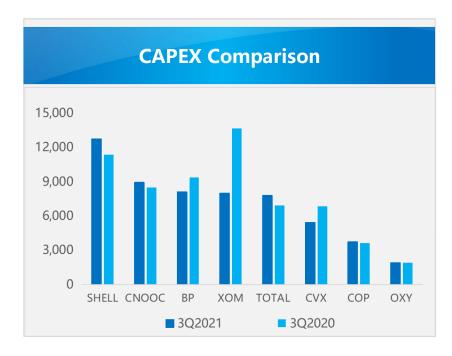


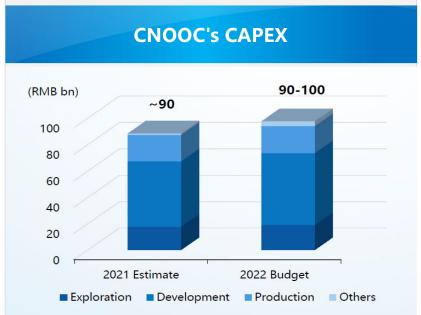


The investment of international oil companies in E&P have a certain lag, and the oilfield service market has been recovering gradually.



In 2022, CNOOC's CAPEX budget is RMB90-100 billion.





Source: Bloomberg

Source: Strategic Guidance Conference 2022 of CNOOC Limited 7



Content

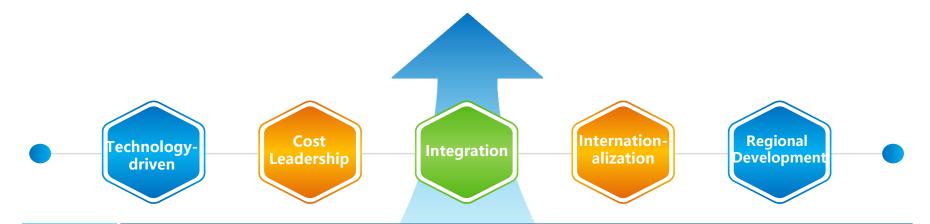
Industry Outlook

Company Outlook

Development Vision



World-class Energy Service Company with Chinese Characteristics





Equipment + Technology

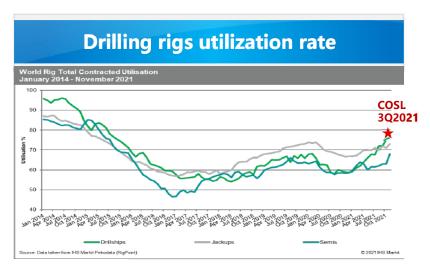
- Continue to optimize the equipment structure
- Continue to promote major technique breakthrough
- Build up the integrated service capability of the whole oilfield life cycle based on digitization
- Focus on the domestic cycle and form a system with domestic and overseas dual circulation
- Domestic: focus on increasing reserves and production and grasp the trend of green development
- Overseas: focus on long-term cooperation with customers and build a global resource pattern

Domestic + Overseas

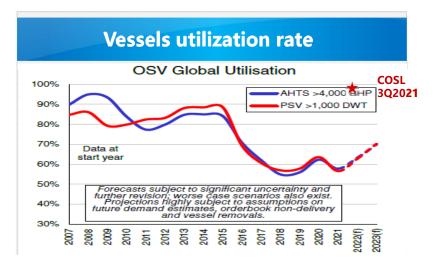


Industry Changes





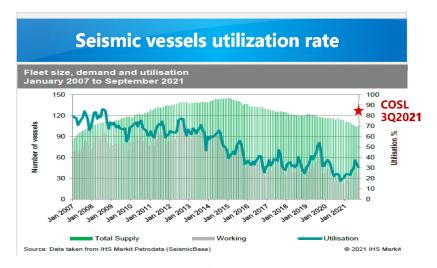
Source: IHS Report, data as of December 2021



Source: Clarksons Report, data as of December 2021

World rigs situation							
	Total	Cold / hot		Under construction			
	Total	stack	Total	Contracted	Rate		
Jack-ups	488	70/64	30	2	7%		
Semi-subs	99	29/36	8	1	13%		
Drillships	94		17	2	12%		
Total	681	99/100	55	5	9%		

Source: IHS Report, data as of December 2021



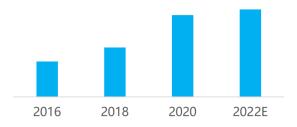
Source: IHS report, data as of October 2021

Technology-driven Strategy



Continuously increase investment in R&D

Investment expected to double in 2022 over 2016



Further accelerate industrialization

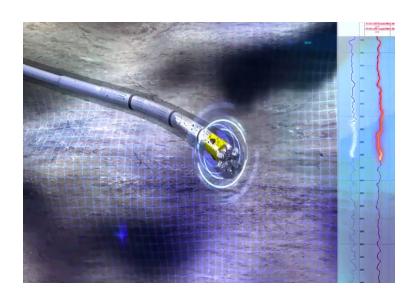
- Independent HT logging equipments have been applied comprehensively in Bohai Sea
- China's first self-developed towing seismic acquisition equipment worked continuously
- Rotary steering and logging while drilling equipment entered Iraq and Indonesia

Further improve technical reliability

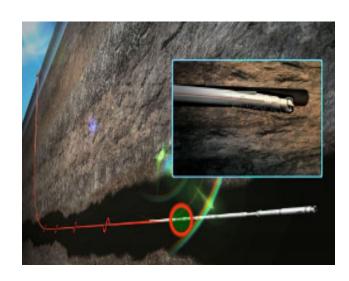
- The stability of rotary steering has been continuously improved
- Advanced technology and equipment help improve the drilling efficiency of TianShi integration project
- Drilling and completion fluid engineering software improves drilling timeliness of new Youkuai project

Create a new situation with synergies

- Undertake several national, provincial and ministerial level major scientific and technological projects
- Rotary steering system technology and equipment
- Test key technology and equipment
- Research on controlled source Logging technology and instrument development
- OBN seismic exploration equipment and technology and integrated applications



Technological Achievements Acceleration C D 5 L





Geophysical Survey

Logging & Directional Drilling

Drilling Fluid Cementing

Oilfield Production & Optimization

Completion

- Improve the capability of high-density 3D seismic acquisition
- Research and development of diffractive multiple wave identification and attenuation technology
- Commercialization of 205°C high-resolution electrical imaging logging tool
- The first company with 800/675/475 full-size DWPR in the world
- To continuously fuel the production with the deepwater drilling fluid and all-liquid lowhydration hot cement paste system
- To make breakthroughs in the HT elastic cement slurry system this year
- To promote the heavy oil thermochemical compound efficiency enhancement technology on a large scale at heavy oil fields in Bohai, to help increase oil production over 10,000 m³.
- Will be implementd the tight-spacing large-scale fracturing construction technology offshore for the first time
- Expected to apply temperature-resistant 350°C thermal exploitation full wellbore completion tool on a large scale in Bohai
- To make breakthroughs in 7-inch one trip multi zone gravel pack system

Technological Innovation



Exhibited in the National Museum of China

- ◆ The "Xuanji" System, which has formed the all-size equipment system and operation capability, was presented at the Innovative Science and Technology Achievement Exhibition of the National "13th Five-Year Plan" and is permanently exhibited in the National Museum of China
- ◆ The self-developed "Xuanji" System with allsize "high speed + four lines + high performance rotary steering" has high-end features like reservoir boundary detection, pressure while drilling, acoustic logging while drilling, etc.
- ◆ The operation capability of "Xuanji", the rotary steering and logging while drilling system, will be continuously optimized, of which the application scale will be expanded to improve the quality and efficiency of offshore E&P.



Cost Leadership





Strategic Cooperation

Establish strategic cooperation across the entire industry chain, linking research, production, application, service, repair and storage

Value Creation for Customers

Integrate into the value chain of customers and create added value for customers to increase investment efficiency and return



Fine Cost Control

Comprehensively promote single well costing and assessment and drive cost quota management in operations and projects

Efficiency Enhancement through Innovation

Expand scientific and technological achievements, enhance independent innovation, and accelerate the development of core technologies and equipment



Equipment Structure Optimization

Orderly carry out the retirement or transformation of outdated platforms to maximize the Company's asset value

Focus on Technology

Integrate high-quality external resources globally to continuously enhance risk resistance in times of industry fluctuations

Accelerate the consisting of systemic cost reduction, structural cost reduction and long-term cost reduction

Good Financial Management



Lower financing cost attributable to good rating

Moody's

Schlumberger	A2 (Stable)		
COSL	A3 (Stable)		
Baker Hughes	A3 (Stable)		
Halliburton	Baa1 (Stable)		
Transocean	Caa3 (Negative)		

"China Oilfield Services Limited's (COSL) A3 issuer rating combines its standalone credit profile and a four-notch uplift based on our assessment of a high likelihood of extraordinary support from its parent, China National Offshore Oil Corporation (CNOOC, A1 stable), in times of need."

FitchRatings

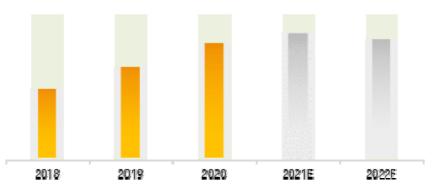
"Long-Term **A Stable**. China Oilfield Services Limited (COSL), which is 50.53% owned by China National Offshore Oil Corporation (CNOOC), is the largest integrated oilfield service provider with a dominant market position in offshore China. COSL's ratings are closely aligned, but not equalised, with Fitch Ratings" assessment of the credit profile of the parent, CNOOC, in line with our Parent and Subsidiary Linkage Rating Criteria. "

Source: Bloomberg news and rating report

Robust financial structure and abundant cash flow

	2019	2020	2021
Debt to asset ratio	51.5%	49.1%	48.0%
Cash flow to operating revenue ratio	98.7%	103.4%	107.6%
Cash and wealth management (RMB billion)	10.41	13.08	12.90

CAPEX in line with growth



Advantage of Integration



New markets gained from integration

> Projects signed

- In 2022, 16 integration projects are being implemented, including 6 domestic and 10 overseas, with a contract value of about RMB 1.7 billion
- Expand into two new markets, Uganda and Canada

Key tracking integration projects

 19 key tracking integration projects, including 6 domestic and 13 overseas, with a market size of about RMB 5.9 billion

Expanding the connotation of integration

> Geoengineering integration

Based on the demand of oil and gas field exploration and development, promote the deep integration
of reservoir geology research and engineering operations and constantly improve the efficiency and
quality of operations.

> Surface equipment and downhole tools integration

 Guided by oilfield stimulation and enhanced oil recovery, deepen the capacity building and service concept of "reservoir engineering + core technology + downhole tools + surface equipment".

Advantage of Integration



New Breakthroughs of Integration

- A new integration model for customer appreciation and risk resistance is established on the basis of comprehensive comparative advantages in the whole industry chain.
- There are 16 integrated projects in operation, with services including drilling, cementing, logging, directional drilling, wireline operation and other integrated services.



Equipment + Integration

- Workover integration: Workover + stimulation +ESP service + downhole tool service etc
- EPS integration: Multifunctional rig+ Marine support +EPS
- Integration of drilling engineering: Drilling+completion+stimulation

Technology + Integration

- Workover integration: Acid fracturing+coiled tubing+ drilling fluid
- Integrated drilling and completion: drilling + logging + drilling fluid + stimulation
- Extra heavy oil recovery: Integration of drilling and production + integration of drilling and completion

Overseas Markets



Middle East

Increase the market share of the large equipment segment

Far East

Actively promote integrated services, technical services and product sales, and expand market and revenue channels

Mexican

Accelerate the promotion of general contracting and integrated services

Europe

Provide high-quality drilling services and strive to make breakthroughs in the technology segment

Indonesian

The large equipment and technology segments are advancing side by side

Ugandan

Take integration services as an opportunity to enter the surrounding market

Core Overseas Regions in 2022



- New Contracts: 54 new overseas contracts are expected to be signed, with an estimated contract amount of over USD1.2 billion, involving the Middle East, Asia Pacific, Europe, and Africa
- New Markets: Uganda, Thailand, Canada
- New Projects: Integrated drilling and completion project in Uganda, drilling project in Myanmar, abandonment project in UK, drilling and completion project in Canada, onshore integration project in Mexico, cementing project in Thailand, etc.



Promoting Regional Development



Synergy between equipment and technology segment

- Develop regional resource allocation capability
- Achieve breakthrough in technical services abroad
- Maintain advantage of large-scale equipment overseas
- Continue to transform outdated and inefficient equipment

Framework for business combination models

- Onshore rigs / drilling rigs + well services
- Drilling rigs + vessels + well services
- Multiple combinations of well service lines
- Drilling rigs+vessels





Consolidation of Core Domestic Market CDSL

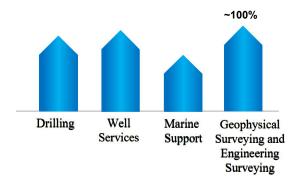
Domestic Market

Follow the needs of core customers



Ensure Increase of Domestic Reserves and Production

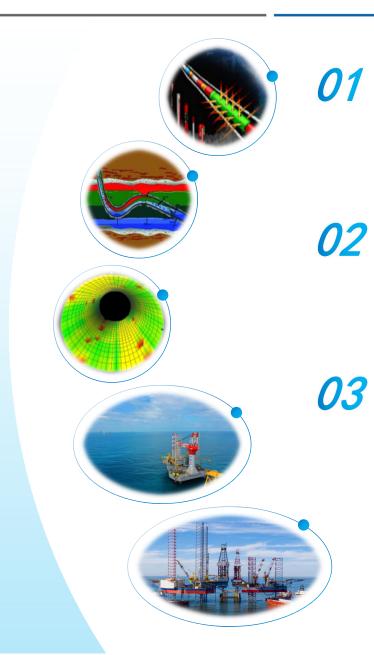
Consolidation of its leadership in China's offshore market



- Vigorously promote the development of low, marginal and heavy oil gas fields and assist in trillion cubic meters level gas fields exploration
- Continuously improve the coverage of high-value services such as high-temperature and high-pressure equipment, stratigraphic testing and large-diameter well wall coring to help increase reserves and production
- Continuously improve the service capability of directional drilling, and continuously increase the scale and quality of proprietary equipment services
- Keep promoting the development of the integrated turnkey and new energy market

Domestic Businesses





Keep promoting the application of self-devleoped equipment in the domestic market

- > Continue to solve the difficult technical needs of domestic offshore E&P
- ➤ Commercialize high value technology products such as ESCOOL HPHT equipment and large-diameter well wall coring on a large scale, etc.

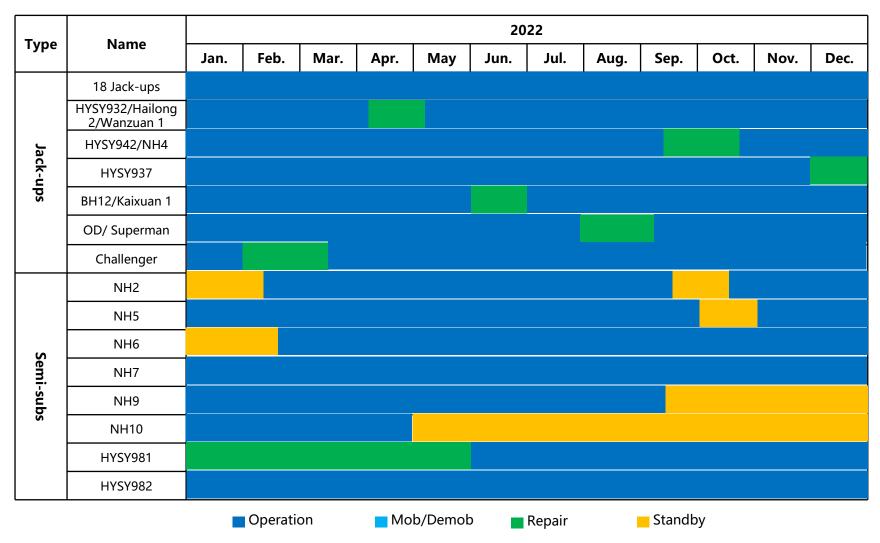
Provide low-cost technology system for onshore oil E&P

- Continuously strengthen the integrated service capability of logging, measuring and steering in the onshore market
- ➤ Enhance the cooperation with customers like CNPC and Sinopec and provide differentiated technical support

Continue to implement green development, technological innovation and low-carbon environment protection

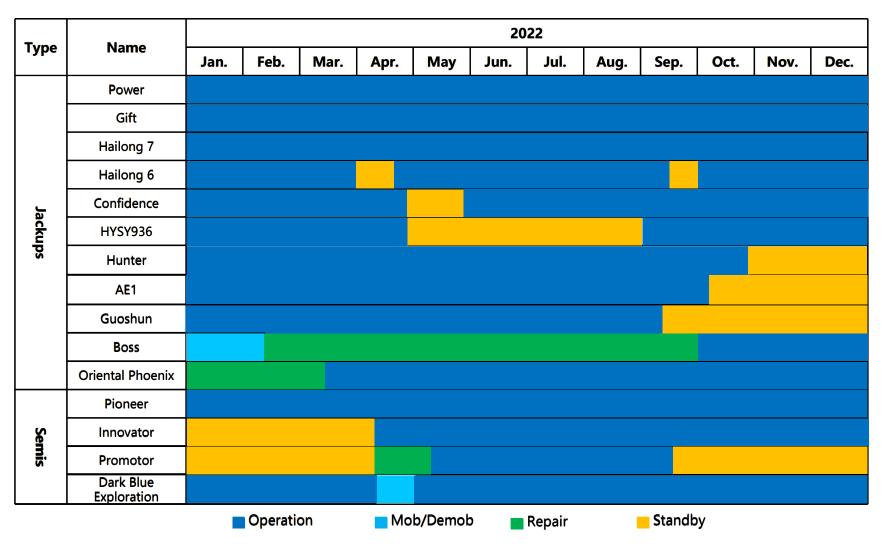
- Wind power business: offshore wind power marine support service, wind power installation rig
- ➤ EPS business: continue to expand the scope of offshore operations and seek more opportunities for onshore operations
- ➤ **Green and low-carbon transformation**: make breakthroughs in core technologies and make differentiated efforts to explore key technologies such as hydrogen energy and geothermal energy





Note: Data as of 31 December 2021. Operation status may be subject to changes as 2 jack-up rigs Seeker/ Craft, 2 semi-sub rigs Prospector/NH8 are in the process of bidding or negotiation.

Overseas Rig Operation Status in 2022 CD5L



Note: Data as of 31 December 2021. Operation status may be subject to changes as 1 jack-up rig Strike returned to China

Perform Well in Pandemic Prevention



2021

2022

- In 2021, COVID-19 continued to ravage the world and mutated strains such as Delta and Omicron emerged, making the outbreak prevention and control situation at home and abroad still severe and complex.
 - Precise prevention and control, timely track the development of the outbreak, dynamically formulate scientific and effective prevention and control plans, coordinate the outbreak prevention and control and the production and operation, and make contribution to its highquality growth.
- In 2021, 174 all-staff check and investigate, with ZERO confirmed cases at home and abroad.

- Adhere to precise prevention and control based on the outbreak situation, dynamically adjust the outbreak prevention and control policies and measures.
- Reinforce overseas outbreak prevention and control measures to protect the lives and health of overseas employees, and strictly implement the entry quarantine policy to ensure that the goal of "inbound control measures" is achieved.
- Take primary responsibility for epidemic prevention and control, effectively implement the accountability system, and ensure zero infection among domestic and overseas workers.















Increasingly clear understanding of the development of the energy industry

> Increasingly accurate knowledge of own capabilities

Increasingly clear of differentiated customer demands

Increasingly strong adaptability to the market

Increasingly confident in the company's development

我们必须做得更好

ALWAYS DO BETTER

